

Project Management for Professionals

- ➔ Manage complex projects and evolving systems of work by developing essential project management and soft skills that will enable you to confidently motivate, communicate, and deliver business outcomes.

INDUSTRY PARTNERS:



Who this course is for

Our Project Management for Professionals course is ideal for:

- Early and mid-career professionals in all business functions looking to gain transferable project management skills required to be seconded or developed to manage projects as part of their role.
- Early career business professionals looking to develop the skills in project management fundamentals required transition into a project support role. You may be from a variety of industries and backgrounds in a range of different company sizes, including but not limited to government, education, support or administration.



DURATION:

100% online, 6 weeks, approximately 8 hours per week.

PRICE:

\$1200 incl. GST.

PREREQUISITES / LEVEL OF STUDY:

No prerequisites. Anyone is welcome to enrol.

METHOD OF STUDY:

Online study, including interactive videos, assignments, prescheduled webinars, and a 1:1 online session with mentors and industry experts.

ENROLMENT:

You can enrol online at any time, the whole process only takes a few minutes.



Why study Project Management for Professionals

As the complexity of our systems of work and delivery increase now and into the future, project management skills have become essential for life and work for most professionals — not just traditional project managers.

Our Project Management for Professionals course will provide you with effective skills to motivate, communicate, and deliver business outcomes in any complex situation. Through this course, you'll adopt a toolbox of skills that can be mixed-and-matched to suit a variety of contexts.

With a focus on adaptive and soft skills, you'll learn how to successfully initiate and mobilise a project team. Importantly, you'll gain capabilities in negotiation and stakeholder communication to deliver optimal outcomes, as well as how to apply the fundamentals of scope, risk, budget, quality and time management to your own projects.

With the opportunity to bring your own project, you can directly apply your skillset into a final professional or personal project that will showcase your knowledge to potential and existing employers. In the context of a current-day complex environment, this course delivers people skills plus technical capability.

Only 2.5% of all companies successfully complete their projects.

(PWC, THE COST OF BAD PROJECT MANAGEMENT, 2012)

“Projects, bursts of work with distinct beginning and end points are vital to growth and change in modern organisations. It's essential for your success and career to build yourself a toolkit to harness that organisational energy, and turn it into results - knowing that in a digital realm, things can be more volatile, uncertain, complex and ambiguous. This course was designed to give you a world-class project management toolkit that can be applied in any organisational context.”

- NIGEL DALTON, CHIEF INNOVATION OFFICER, THOUGHTWORKS.

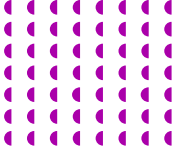


Choosing the right course for you

At RMIT Online, we have a suite of courses to provide you with the skills in any specific area you're looking to upskill in.

Our Project Management for Professionals course is ideal for those looking to gain the adaptive and human project management skills that applicable to life and work, that don't get taught in traditional project management courses. Our Agile for Project Management course is designed for individuals looking gain the practical skills to work with Agile teams and deliver successful Agile projects.

	Project Management for Professionals	Agile for Project Management
Objective	Develop a toolbox of skills and mixed methods enabling you to lead and execute complex projects toward business outcomes in your chosen function.	Develop leadership skills to deliver successful projects in Agile teams and environments.
What you'll learn	<ul style="list-style-type: none">• Critically analyse the professional capabilities required to manage projects in complex and changing settings including motivation, communication and influencing, stakeholder management and conflict resolution.• Apply fundamental project management techniques to a project, such as identifying key stakeholders, initiation, scope, budget, timeline, and quality and risk management.• Present a report on the stages and business outcomes of a project to key stakeholders that justifies outputs and outcomes.	<ul style="list-style-type: none">• Critically analyse Agile Project Management methodologies.• Critique and justify the use of agile versus traditional project management methodologies in response to diverse industry scenarios• Select and apply agile project management methodologies to deliver effective project management planning• Formulate Agile Project Management engagement strategies which effectively respond to the diverse needs of industry stakeholders
Course outcome	By the end of this course, you'll have the skillset to effectively complete a BYO personal or professional project that will highlight the key moments of managing a project from idea to outcome.	You'll work on project-based activities which will form a portfolio piece; an Agile project plan.



Why study with RMIT Online

RMIT Online is for students who want real world training from industry professionals. We call this the RMIT Online edge. Get ready to sharpen those skills.



Digital credential

The cutting-edge skills you'll learn are rigorously assessed and recognised by both a leading university and key employers in the field of study through a digital credential.

Connect with industry

Our courses are designed with high profile partners to ensure you're job ready, learning practical skills that align with industry best practice.

Real world skills

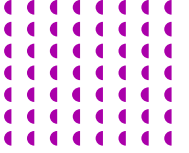
Our project-based assessments mean you'll roll up your sleeves and create a project for real a world business scenario, allowing you see the immediate impact of your learning within your organisation.

100% flexible learning

The freedom of online learning means you can study whenever you want, wherever you want, in a manner that suits your work and lifestyle.

Collaborative online experience

Never feel like you're studying alone and feel supported with our team of expert industry mentors, SMEs, and the learner success team.



What you'll learn

MODULE 1

Evolving project management methods and skills in complex and changing systems

- Learn about the evolution of project management and systems thinking in the modern world of VUCA (volatility, uncertainty, complexity, and ambiguity)
- Understand the value of project management and its difference to product management
- Be introduced to major methodologies of project management including waterfall, Agile, Scrum, PMBOK, Lean, Kanban, and PRINCE2.

Milestone: Demonstrate how the waterfall method could be applied to your project.

MODULE 2

Effectively initiating and mobilising projects

- Explore the importance of project narratives and how storytelling relates to a project charter
- Deep dive into project charters, and examine a project's scope, risks, budget, team, and deliverables
- Mobilise your project with software, tools, and templates

Milestone: Create a project charter for your project.

MODULE 3

Communicating with and motivating stakeholders and project teams

- Understand the elements of what makes an effective project work environment including your team, related stakeholders, communication, purpose, diversity, and clarity
- Discover the elements of a good team and explore servant leadership, psychological safety, and contributors to high performing teams
- Examine the usefulness of a stakeholder map and learn how to effectively identify, communicate, negotiate, and influence stakeholders

Milestone: Produce a stakeholder map and discuss how it's going to be used in your project.



What you'll learn (continued)

MODULE 4

Project management fundamentals in complexity 1

- Unpack and learn how to adapt your project in the modern world of VUCA
- Create a project schedule and dive into dependencies and Agile
- Learn how to effectively manage budgets and apply this to your project's needs

Milestone: Use monday.com to outline your project's schedule, dependencies, and budget.

MODULE 5

Project management fundamentals in complexity 2

- Understand common project derailleurs such as scope creep, and learn how to identify and address these in your project
- Uncover methods to manage priorities, including how to address team and cross-functional conflict
- Identify the elements of a progress report and create your own for your project

Milestone: Present a visual progress report to stakeholders considering the golden triangle (time, budget, quality) and risk.

MODULE 6

Project governance and completion

- Explore how governance can be applied to various project management methodologies and understand the components of good governance
- Understand opportunities and the future of project management within your role and/or organisation

Milestone: Submit your final project by presenting a video that discusses six key moments of managing a project from idea to outcome. You will be assessed on your ability to:

- Demonstrate how the waterfall method could be applied to your project and present the project charter to the working group, including a reflection on what you chose to include and its importance to the success of the project.
- Create a stakeholder power map and discuss it in the context of how you'll motivate and communicate in the project
- Talk through your Monday.com project outline of schedule, dependencies and budget
- Present a visual progress report to stakeholders including considerations on the project management triangle (time, budget, quality) and risk
- Defend how you handle and act on valid changes in scope or another derailer to a sponsor
- Present the project and business outcome – including justifying the choices you've made – and what's next after project "completion"





Who's supporting you

RMIT Online has built our courses in partnership with industry, providing you with the latest industry insights and best practices from the real world of work. Just because it's online, doesn't mean you're on your own. RMIT Online's support network includes 1:1 feedback from our industry mentors, real-world insights, and study support from our learner success team. Here are those who may be part of your support team, ready to help you every step of the way.



Thoughtworks is a global software consultancy solving complex problems with technology. By connecting strategy and execution, Thoughtworks helps clients strengthen their core technology, scale with flexibility and create seamless digital experiences.



Unilever is one of the world's largest consumer foods companies. They are renowned for their great brands, global reach, and doing business the right way.



monday.com is a work operating system (Work OS) where organizations of any size can create the work software and processes they need to manage every aspect of their work. By combining building blocks, like apps automations and integrations, teams can build or customize the workflows of their dreams.



Kayt Edwards,
Subject matter expert

Our subject matter experts in this course include people like Kayt Edwards. Kayt spent her early career as a Project Manager at companies such as Optus and Lonely Planet. Now working in a hybrid model with Agile, she is one of Australia's most seasoned agile coaches.



Nigel Dalton, Social Scientist, Thoughtworks
Subject matter expert

As part of his role at ThoughtWorks, Nigel Dalton equips organisations with the tools and thinking to accelerate their performance as modern digital businesses. His work helps organisations build resilient, thriving online to offline (O2O) operations in a post-customer, more human-centric world.



Chris Wyman, Product Consultant, monday.com
Subject matter expert

Chris Wyman is equipped with a comprehensive understanding of best practices to align marketing activity with strategic programs to corporate goals. With almost 25 years of experience, including his current role as a product consultant at monday.com, Christian has a proven track record of managing customers and project deployments.



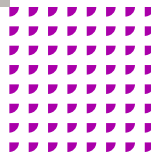
Learner success team, RMIT Online

Our learner success team are here to help you with 1:1 coaching, tips on how to successfully study online, and any questions or concerns you may have.



How online learning works

This is a basic breakdown of how your course works. You can always find more information at online.rmit.edu.au



Before the course starts

Before we get cracking, you'll need access to a computer with broadband connection. Any 64-bit operating system with at least 8GB of RAM should work. We'll help you install any software you might need, but in the meantime, download Slack and Zoom, and make sure your webcam and speakers are working.

During the course

A lot of your RMIT Online Future Skills course will consist of video snippets. You can watch these whenever you like. There are also regular interactive webinars, online forums to chat with your peers and a scheduled 1:1 session with your industry mentor.

We'll set up Slack channels so you can connect with your classmates and grow your professional network. You can also reach out to your Course Manager if you ever need help.

Tools

- Video lectures
- 1:1 mentor session
- Webinars
- Slack channels and forums

Enrolment

RMIT Online have partnered with Australia-UK Chamber of Commerce to provide a membership discount to selected short courses from the Future Skills portfolio.

You can enrol online at any time. The whole process only takes a few minutes.

[Enrol now](#) →

Australia–United Kingdom
Chamber of Commerce

For more information about the course, head to our [FAQ](#) page.

If you have any questions about payment and enrolment, please get in touch via [our contact form](#) or talk to our team directly **1300 145 032**.